

# COVID-19: Survival and Revival

*Call-in Forum for Airport Concessions Industry – No. 40*

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**Phone Number 408-418-9388; Access Code 791-700-478#**

**About this Session:** As the nation tragically surpasses 500,000 COVID-19 deaths, hopeful signs are beginning to emerge with the spread of vaccines, a decline in the daily infection rate and positive economic trends. What do these harbingers mean for concessionaires, airports and airlines, and what steps are needed to rebuild and reshape the aviation 'ecosystem' for full recovery? Dr. Van Beek will offer his analysis and thoughts on how the airport-concession relationship and business-risk model should be recalibrated for recovery, growth and success.

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Dr. Beek leads consulting assignments on airport business planning, governance and organizational reviews as well as financial advisory, including private-public partnerships and FAA regulation and grants. Steve is currently working on developing recovery scenarios for airport management and related businesses as well as developing new risk-allocation mechanisms to align with the industry's near-term challenges.